



THE ROADMAP TO THE UNFPA STRATEGIC PLAN 2022-2025

**Executive Board Informal Briefing** 

17 August 2020









## **W** UNFPA

## SP2022-2025, the most critical period

## Strategic Plan 2018-2021



- Set vision
- Chart pathway

## Strategic Plan 2022-2025



- Accelerate
- Scale up

## Strategic Plan 2026-2029



 Tackle unfinished business



Zero preventable maternal deaths

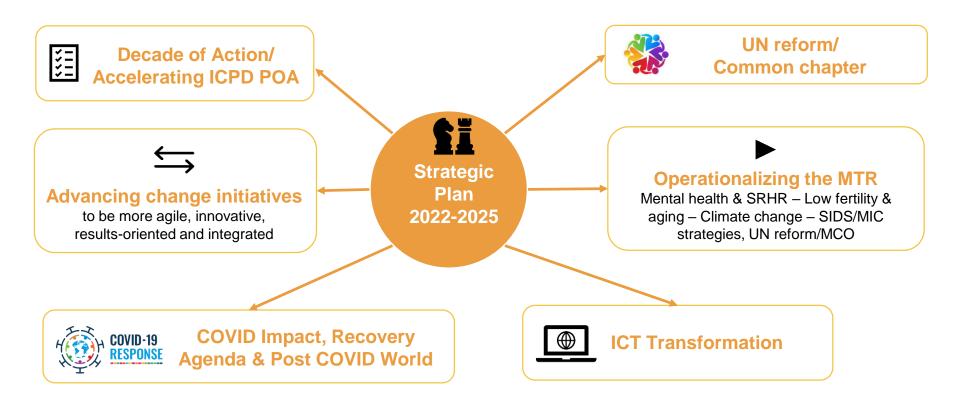
Zero unmet need for family planning

Zero gender-based violence and harmful practices



## **Leveraging Ongoing Institutional Initiatives**







## **Strategic Future Casting Agenda**





• Future of the workplace



 Future casting – digital technology and innovation



 Research – knowledge management and South-South cooperation



Data agenda for the future



· Advancing change initiatives



 Sustainable funding and financing for ICPD's unfinished agenda incl. the Costing of 3 TRs



 Inclusion/Equity Agenda – LNOB, Aging; Disability; People of African Descent; Indigenous; Key Populations, Adolescents and Young People



# Major Interrelated Elements of the Strategic Plan









#### **Collaborative and proactive**

leveraging resources and partners for ICPD PoA, collectively and collaboratively contributing to achieving the SDGs

#### **Consultative and inclusive**

to empower staff leadership and critical thinking, and strengthen partners cocreation and marching together

## Responsive, innovative and adaptive

optimize knowledge management to find solutions for development, humanitarian and peace



#### **Rights-based**

prioritizing rights and choices as critical to human dignity, well-being and sustainable and inclusive development

#### **Evidence and results driven**

build on SP/IB MTR, all key evaluative evidence, and lessons learnt internally and externally

#### Strategic and focused

with investment cases that leverage the costing of the 3 Zeros, towards SDGs

#### Align with UN processes

2030 Agenda, QCPR call for harmonized UN system, implementing the UNDS Reforms



**Scope of Inquiry** 







## Methodology: Integrated Quantitative & Qualitative Approach

Using mixed- and multi-method, to systematically obtain evidence and insights from all staff, key stakeholders and technical analysis,

#### **Data Collection**

- Literature reviews
- Evaluations
- Surveys of internal and external stakeholders
- Focus group discussions
- Workshops/retreats
- Digital fora discussions

#### **Data Analysis**

- SWOT/PESTLE analysis
- Priority mapping
- Theory of change (ToC)
- Modelling and simulation
- Scenario planning and strategic forecasting





#### **Executive Board – Informal consultations and workshops**

#### **External**

#### Periodic engagement at global level

- Global Advisory Council
- High Level Commission on the Nairobi Summit
- Academic Advisory Panel (knowledge & feedback)

#### Planned engagement at all levels

- Civil society organizations
- Youth
- Academia/think tanks
- Private Sector
- Others

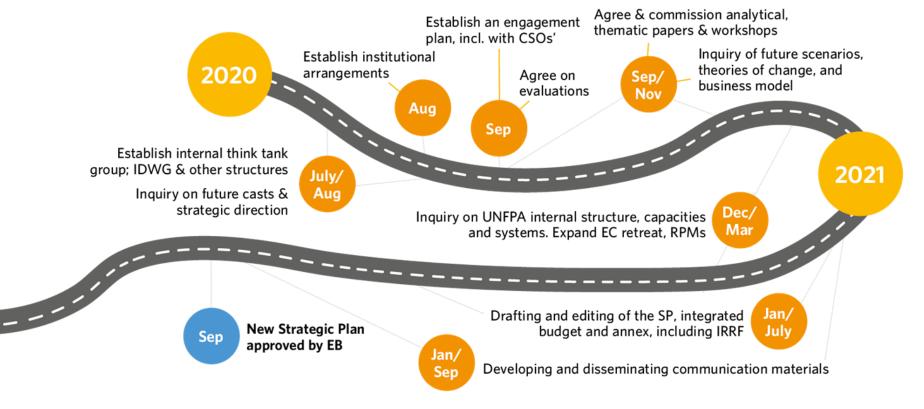
#### Internal

- Senior Management (Workshop, Retreat, regular Executive Committee meetings)
- Inter divisional working group (staff from HQ, ROs and COs)
- Task teams (led by HQ or ROs, with collaborative platform)
- All staff (with dedicated Community of Practices, discussion forums, regional consultation, and staff meetings and dedicated hours of discussion)



#### Timeline and Deliverables\*







## 斯利 Planned consultations with the EB



EB informal on **UNFPA SP and** Integrated Budget development

EB informal on potential strategic direction and future direction of global and regional work

> **Joint** consultations with EB

Workshops with EB on SP and IB

**Joint** consultations with EB

EB informal on draft SP and IB

EB Informal on **Business Model and** Scenario analysis

EB Informal on **IRRF** and Theory of Change

EB 2<sup>nd</sup> regular session

Delivering a world where every pregnancy is wanted every childbirth is safe and every young person's potential is fulfilled

**UNFPA** 

